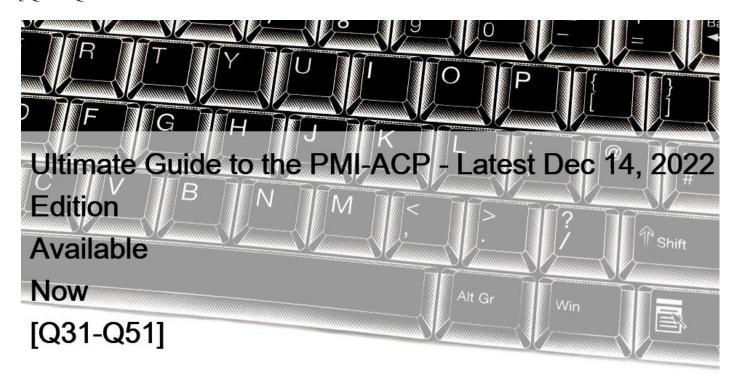
# Ultimate Guide to the PMI-ACP - Latest Dec 14, 2022 Edition Available Now [Q31-Q51



Ultimate Guide to the PMI-ACP - Latest Dec 14, 2022 Edition Available Now **2022 Updated Verified Pass PMI-ACP Exam - Real Questions and Answers** 

# How to study the PMI-ACP Exam

There are two main types of resources for preparation of certification exams first there are the study guides and the books that are detailed and suitable for building knowledge from ground up then there are video tutorial and lectures that can somehow ease the pain of through study and are comparatively less boring for some candidates yet these demand time and concentration from the learner. Smart Candidates who want to build a solid foundation in all exam topics and related technologies usually combine video lectures with study guides to reap the benefits of both but there is one crucial preparation tool as often overlooked by most candidates the practice exams. Practice exams are built to make students comfortable with the real exam environment. Statistics have shown that most students fail not due to that preparation but due to exam anxiety the fear of the unknown. ExamsLabs expert team recommends you to prepare some notes on these topics along with it don't forget to practice **PMI PMI-ACP exam dumps** which been written by our expert team, Both these will help you a lot to clear this exam with good marks.

# **NEW QUESTION 31**

A projects first iteration contains item A. and its second iteration contains item B. The first iteration is behind schedule which will impact the second iteration Since items A and B are similar a team member suggests beginning the design of item B. What should the agile practitioner do?

- \* Defer starting the design of item B until the second iteration is being planned
- \* Proceed with the design of item B, since it will hasten the second iteration
- \* Escalate the issue to me customer and obtain their approval before starting the design of item B
- \* Log the issue in the risk register and request change control board (CCB) approval

#### **NEW QUESTION 32**

Which is a report of all the work that is "done"?

- \* Burndown
- \* Completion chart
- \* Kanban chart
- \* Sashimi

# **NEW QUESTION 33**

The following chart lists stories for a release of an Agile project:

If the velocity of the team is 10, how many iterations will be needed to complete all of the stories?

Story	Story Points
Α	4
В	5 . he col
C ex	mslab
D	5
E	4
F	6
G	1

- 3
- \* 4
- \* 5
- \* 7

# **NEW QUESTION 34**

In a Lean Software Development environment, the Project Leader strives to eliminate:

- \* Work in Process (WIP) and bugs.
- \* Delays and building what is not needed.
- \* Defects and features with low value stream values.
- \* Poor requirements and changing scope.

### **NEW QUESTION 35**

An Agile team best ensures product quality through:

- \* The development team \$\&\pm\$#8217;s use of pair programming.
- \* Quality assurance's daily collaboration with the development team.
- \* More frequent inspection after each iteration.
- \* Feedback gathered during iteration retrospectives.

#### **NEW QUESTION 36**

The team estimation game method mainly consists of a:

- \* Pile of cards with user, capability, and value to be prioritized by the project team.
- \* Spreadsheet with backlog issues to be prioritized and each to be given a prioritization number.
- \* White board session where iterations are estimated and related to the project road map.
- \* Brainstorm session where resources are related to prioritized work packages.

Explanation/Reference:

# **NEW QUESTION 37**

What of the following is not a step in the Value Stream Mapping process?

- \* Define the current state
- \* Collect data
- \* Amplify Learning
- \* Depict the future state
- \* Develop an implementation plan

Explanation

# **NEW QUESTION 38**

The development team should have a lead developer to ensure the work is properly executed.

- \* True
- \* False

# **NEW QUESTION 39**

The best reason for extreme character personas in writing user stories is to:

- \* Identify errors in product design and testing.
- \* Help identify user stories that would otherwise be missed.
- \* Provide precision to support vague user concepts.
- \* Provide value to the Sprint planning session.

Explanation/Reference:

Explanation:

# **NEW QUESTION 40**

In the Lean process, the focus is on:

- \* Managing team efficiency.
- \* Optimizing completed work across the process stream.
- \* Using the optimal resources.
- \* Cross training the team to eliminate bottlenecks.

# **NEW QUESTION 41**

In Agile projects, the technique in which planning is done at three distinct horizons is known as:

- \* Monte Carlo Analysis.
- \* Portfolio Management.
- \* DelphiTechnique.
- \* Progressive Elaboration.

Explanation/Reference:

Explanation:

#### **NEW QUESTION 42**

When estimating initial velocity, the team should most likely:

- \* Discuss among the team their expectations of how many story points they can address.
- \* Use a Kanban workflow to identify steps and calculate velocity.
- \* Use velocity of past iterations or make a calculated guess.
- \* Discuss with the customer their expectation for the velocity of producing the product.

#### **NEW QUESTION 43**

A member of the development team is working on a prioritized non-functional requirement involving integrating with a 3rd party system This integration has not been done before on the project.

What should the project leader suggest?

- \* Develop and document a detailed architectural design peer review with the development team, and implement/test
- \* Develop the functional requirements of the solution first before any non-functional requirement, as they provide more customer value.
- \* Discuss the integration requirement with the product owner and negotiate it to be lower on the backlog to focus on the minimal marketable feature
- \* Develop and test the implementation approach and demonstrate it at the next sprint review to collect feedback.

# **NEW QUESTION 44**

An agile team notices that the same problem continue to occur during multiple iterations. Several team members have suggestions to fix the problem.

What is the proper agile approach to handle this?

- \* Hold frequent retrospectives and share the responsibility for making changes
- \* Understand that this is the nature of innovative business and strive 10 work harder
- \* Collect team member feedback and discuss them privately with the product owner
- \* Conduct a team-bulking exercise to increase trust among the team members

# **NEW QUESTION 45**

What is used to provide a simple medium for gathering basic information about stories, recording high-level requirements, developing work estimates, and defining acceptance tests?

- \* Story card
- \* Burndown chart
- \* Retrospective
- \* Storyboard

# **NEW QUESTION 46**

During iteration planning, the team is discussing the design for a user story.

A team member states that a design document should be started since the system is complex in nature.

Another team member responds that in Agile there is no documentation.

How should the ScrumMaster respond?

- \* Agree that documentation should be avoided, since it slows the progress of the team.
- \* Explain that interactions are valued over documentation, but documentation is not forbidden.
- \* Ask the manager if the technical processes mandate that designs be documented.
- \* Ask the Product Owner if it is acceptable for the resources to spend time on documentation.

# **NEW QUESTION 47**

Stakeholders are displeased with the latest release of a product \$\&\pm\$8217;s software. While most stakeholders attended every sprint review, they were otherwise largely uninvolved in the project.

What should the agile practitioner have done to ensure stakeholder satisfaction?

- \* Communicated early and often, as outlined in the communications matrix
- \* Ensured engagement among stakeholders and the product owner
- \* Conducted additional stakeholder reviews and demos
- \* Worked with the product owner to prioritize user stories

# **NEW QUESTION 48**

A common reason that a story may not be estimable is that the:

- \* team lacks domain knowledge.
- \* business needs are prioritized over the system design.
- \* developers do not understand the tasks related to the story.
- \* team has no experience in estimating.

# **NEW QUESTION 49**

A new agile team member notices that the team \$\&\\$#8217;s current process involves excessive documentation.

What should the new team member do?

- \* Teach the team the appropriate agile principle, obtain consensus, and drive adoption.
- \* Allow another team member to prepare those documents that do not appear to bring value.
- \* Notify the project manager about other documentation techniques, and identify which documents bring value and which do not.
- \* Follow the existing process to avoid conflicts.

#### **NEW QUESTION 50**

The most powerful capability of Scrum teams is that they:

- \* Work in timeboxed sprints.
- \* Are self-organized and empowered.
- \* Work from a prioritized backlog.

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\* Value individuals and interactions.

Explanation/Reference:

Explanation:

# **NEW QUESTION 51**

Which of the following frameworks has the following practices?

Supports an envision, explore, adapt culture
Supports a self-organizing, self-disciplined team
Promotes reliability and consistency to the extent possible
given the level of project uncertainty
Provides management checkpoints for review

- \* Dynamic Systems Development Method (DSDM)
- \* Crystal Clear
- \* Feature Driven Development (FDD)
- \* Agile Delivery Framework

# Certification Path

There is no prerequisite for this PMI PMI-ACP exam.

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