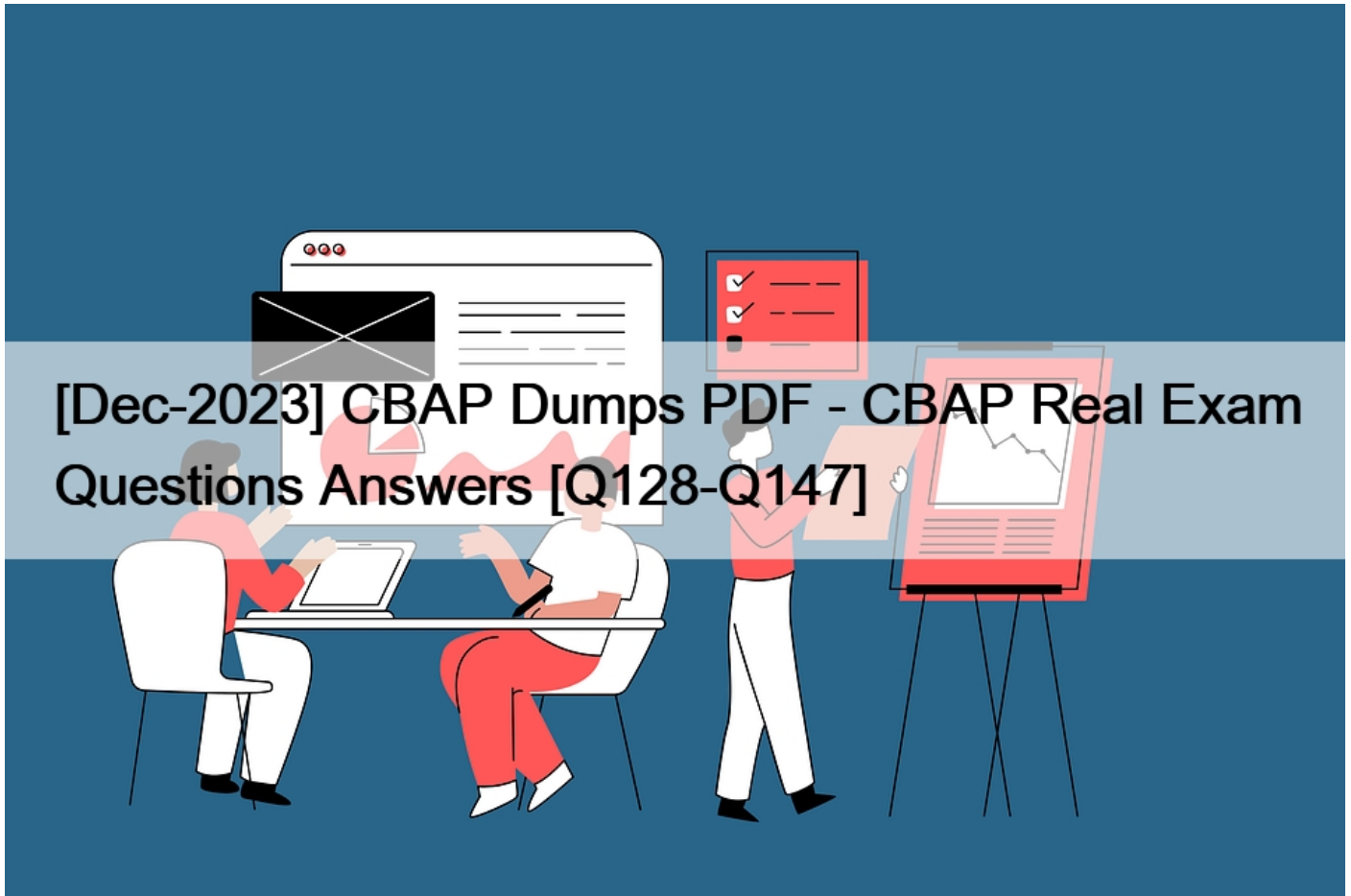


[Dec-2023 CBAP Dumps PDF - CBAP Real Exam Questions Answers [Q128-Q147]



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The CBAP certification is recognized worldwide and is the only business analysis certification that is compliant with the International Organization for Standardization (ISO) 17024 standard. Passing CBAP exam shows that a candidate has the necessary knowledge and skills to practice as a business analysis professional at an advanced level. It is designed for individuals who have more than five years of experience working as business analysts.

CBAP Exam topics

Candidates must know the exam topics before they start of preparation. Because it will really help them in hitting the core. Our **IIBA CBAP exam dumps** will include the following topics:

- Strategy analysis 15%- Requirements life cycle management 15%- Business analysis planning and monitoring 14% **NEW**

QUESTION 128

A company with a big information technology (IT) department has hired a lead business analyst (BA) to enhance its business analysis practices The lead BA discovers that sponsors are not satisfied with project outcomes. Developers complain about

incomplete, ambiguous, and changing requirements. All stakeholders including project managers, are blaming long cycles of analysis for the delays. The business analysts, in turn feel overwhelmed with the number of projects and frustrated by the lack of collaboration from reviewers of their deliverables. All of the evidence is anecdotal and none of the groups could strongly substantiate their opinions.

What should the lead BA implement to identify areas of improvement?

- * A BA time tracking system
- * Templates for BAs to use
- * Workload plans of the BA
- * Key performance measures

NEW QUESTION 129

Which of the following can be used in root cause analysis?

- * Pareto chart
- * Data-flow diagram
- * Gantt chart
- * Fishbone diagram

Explanation/Reference:

Explanation:

NEW QUESTION 130

Which of the following is the process of analyzing the areas of a project that are most affected by risk?

- * Risk Identification
- * Risk Urgency Assessment
- * Risk Categorization
- * Risk Analysis

Section: Volume C

Explanation/Reference:

NEW QUESTION 131

Gina has been asked to provide decision analysis for her solution scope. Which one of the following best describes the decision analysis technique?

- * Assessed to support benefit management, measurement, and reporting.
- * Used to assess potential risks that may impact the solution and the cost and benefits associated with it.
- * Forecasts the size of the investment required to deploy and operate the proposed solution.
- * Cost-benefit analysis compares the cost of implementing a solution against the benefits gained. Financial analysis includes the use of financial models that estimate the market value of an organizational asset.

NEW QUESTION 132

Which of the following techniques involves coordinating and collaborating with other credible sources in risk?

- * Risk identification
- * Risk management
- * Risk communication
- * Risk analysis

NEW QUESTION 133

Which of the following is a visual decomposition of the program scope and the resources needed in order to create the things defined within the program scope?

- * Resource breakdown structure (RBS)
- * product breakdown structure (PBS)
- * Budgeted Cost of Work Scheduled (BCWS)
- * Work Breakdown Structure (WBS)

Section: Volume C

Explanation/Reference:

NEW QUESTION 134

You are preparing a business case for your organization to determine the justification of the costs of the solution in relation to benefits the solutions will bring the organization. You need four inputs to complete this process. Which one of the following is not an input that will help you write the business case?

- * Feasibility study
- * Stakeholder concerns
- * Assumptions and constraints
- * Business need

NEW QUESTION 135

Fred's organization is using a plan-driven approach for the business analysis deliverables. In this approach how will the requirements be captured?

- * Fred will use the appropriate documentation at the discretion of the business analysis team .
- * Fred will use the project management information system.
- * Fred will use whatever business analysis forms are most appropriate.
- * Fred will use standardized templates.

NEW QUESTION 136

You are the business analyst for your organization. Management has asked that you create a stakeholder map as part of the conduct stakeholder analysis process.

What is a stakeholder map?

- * A stakeholder map is a visual diagram that shows the connection among positive and negative stakeholder
- * A stakeholder map is a visual diagram that illustrates where the stakeholders are geographically located.
- * A stakeholder map is a visual diagram that depicts the stakeholders' actions as responsible, accountable consult, and inform.
- * A stakeholder map is a visual diagram that depicts the relationship of the stakeholders to the solution and to one another.

NEW QUESTION 137

A health insurance provider undertakes enhancements to its mobile application platform and finalizes the following capabilities as part of the scope of the next release:

1. Ability to integrate online maps and global positioning system (GPS) technology with the mobile application in real time to

display location of service providers in the subscriber's vicinity that participate in the subscriber's plan network.

II. Ability for the subscriber to lookup the service providers by specifying either a postal code or a search area radius in miles.

III. Ability for the subscriber to initiate the download of fee information for one or more service providers in a single request.

Through requirements workshops the business analyst elicits the following detailed business requirements:

1. The company's mobile application platform must support real time integration with the following third party systems:

A) GPS System

B) Postal Code Validation

2. The service providers available for selection must participate in the subscriber's medical plan network as of the current system date.

3. The map display shall highlight the boundary of the search area with a dotted yellow line.

4. The extent and shape of the search area shall be determined based on one of the following user choices:

A) Postal code ; Subscriber location acquired from GPS shall be used to determine and populate the related postal code as the default postal code with options for the user to change the postal code.

B) Radius for the search area around the subscriber's location, that will have default value of 5 miles. The radius can be changed by the subscriber with a maximum range of 50 miles.

5. Subscriber shall be able to select one of the options above and supply corresponding input.

6. System shall validate the user input and display appropriate error messages if invalid.

7. Based on the inputs and the plan of the subscriber, the system shall retrieve information for the participating service providers that are located within the designated search area.

8. System shall display a map including visual markers to indicate locations of the service providers in the top half of the device screen and a list of the same service providers in the bottom half of the device screen.

9. The list of service providers shall include the Name, Phone Number and Street Address.

10. If the subscriber specified the radius or retained the default postal code for the search area, the list shall additionally include the approximate driving distance in miles from the subscriber's last registered location and the list shall be sorted in the ascending order of the driving distance.

11. The subscriber shall be able to select a service provider either from the list or from the map and download a document that contains the name, contact telephone, email address, fax number and the fee schedule for the covered services applicable to the subscriber's plan.

Which primary subscriber business need is addressed with the enhancements?

- * Inability of a service provider to locate other participating service providers and their fee information
- * Inability of a plan subscriber to get directions to nearby participating service providers

- * Inability of a plan subscriber to locate and access fee information for nearby participating service providers
- * Inability of a service provider to be alerted of the location of new plan subscribers in their vicinity

NEW QUESTION 138

Which of the following roles helps assess the data requirements of a project, identifies data assets, and helps the project team complete data modeling requirements?

- * Database analyst
- * End user
- * Subject matter expert
- * Information architect

Section: Volume C

Explanation/Reference:

NEW QUESTION 139

You are the business analyst for a large project in your organization. You are working with Ben to create requirements packages to present to the stakeholders, the business analyst team, and to the project manager. Ben wants to know why you're creating requirements packages. What's the primary goal of developing a requirements package?

- * To convey the cost, schedule, and risk information clearly
- * To convey information clearly and in an understandable fashion
- * To present the requirements in packages that are easy for the project team to accomplish in their project execution
- * To help the project manager create the work breakdown structure

NEW QUESTION 140

You are the business analyst for your organization and are preparing to conduct stakeholder analysis. As part of this process you realize that you'll need several inputs. Which one of the following is NOT an input you'll use for the conduct stakeholder analysis task?

- * Enterprise architecture
- * Enterprise environmental factors
- * Organizational process assets
- * Business need

Section: Volume B

Explanation:

NEW QUESTION 141

The business analysis approach generally defines all of the following attributes except for which one?

- * Deliverables
- * Analysis technique
- * Team roles
- * Requirements for solutions acceptance

Explanation/Reference:

Explanation:

NEW QUESTION 142

A business analyst (BA) works for a financial institution that wants to acquire new systems and migrate all future business operations to the new systems. The BA is responsible for performing a gap analysis and has reviewed the current state of systems.

What is the next task that the BA needs to do to complete the gap analysis?

- * Identify performance measures
- * Define the future state capabilities
- * Categorize risks factors
- * Select the stakeholder engagement approach

NEW QUESTION 143

What type of a business analysis approach focuses on the rapid delivery of business value in short iterations?

- * Risk-driven
- * Change-driven
- * Risk-laden
- * Profit-driven

Section: Volume A

Explanation/Reference:

NEW QUESTION 144

Enterprise analysis creates just five outputs. Which one of the following is an output of the enterprise analysis tasks?

- * Assumptions and constraints
- * Stakeholder concerns
- * Solution performance assessment
- * Solution approach

Explanation/Reference:

Explanation:

NEW QUESTION 145

A project's change in scope is assessed and a newly assigned business analyst (BA) is unsure how to communicate the findings and final decision to the wider stakeholder group.

In which of the following can the BA find this information?

- * Stakeholder Communications Plan
- * Business case
- * Business policies
- * Governance approach

NEW QUESTION 146

Which of the following is the formal acceptance of the project?

- * A project review
- * A sign-off
- * Risk assessment
- * Inspection trend analysis

NEW QUESTION 147

The business analyst (BA) is not having great success scheduling stakeholder meetings. Stakeholders say they are too busy or there are higher priority meetings on their calendars. The BA is concerned, knowing that stakeholder availability, attitude, and willingness to engage will impact the timeliness of project delivery as well as the _____.

- * test execution.
- * approval process.
- * requirements reuse.
- * risk analysis process.

Explanation

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